

Act!
act
change
transform



BIENNIAL REPORT

2018 - 2019



This biennial report presents in summary the progress of our work and the operations of Act! during the two year period 2018-2019.

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OUR BOARD OF DIRECTORS

Francis Ang'ila Aywa	Chairman of the Board of Directors (Retired 30 July 2019)
Donald Mark Odera	Chairman of the Board of Directors (appointed on 1 August 2019)
Tom Were	Chief Executive Officer and Secretary to the Board
Alice W. Nderitu	
Judith A. Oluoch	
Samuel M. Ndonga	
Teresa C. Maina	
Prof. Karuti Kanyinga	

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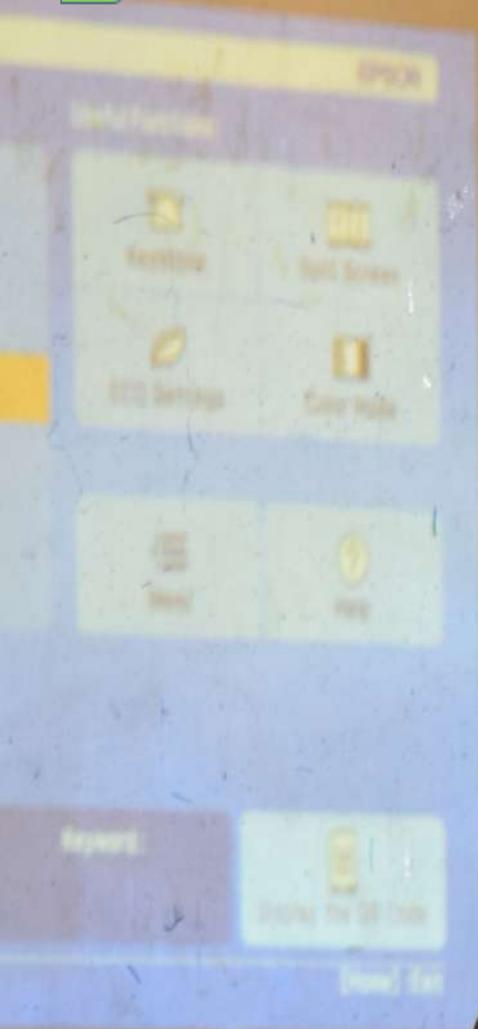
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Vision Statement: A prosperous, cohesive and resilient society living in dignity.

Mission Statement: To champion lasting positive community transformation.

Values:

Humanity: We passionately support communities' quest to attain full potential and dignity.

Justice: We promote impartial access to human rights, resources and opportunities.

Flexibility: We consistently adapt our engagements to the unique contexts of our constituents.

Integrity: We commit ourselves to the highest standards of honesty, prudence and uprightness.

Progressive: We are committed to excellence, professional rigour and continuous improvement.

Philosophy: Act! understands that all human beings are entitled to dignified life. We further believe that people can sustainably free themselves from exclusion and indignity if effectively facilitated. We therefore invest in empowering people, strengthening service delivery systems, and influencing policy and practice as assured ways of accelerating and sustaining human and ecological wellbeing.



OUR FOCUS AREAS

Civil Society Strengthening of Environment,
Livelihoods and Natural
Resources Management



Democracy, Governance and Human Rights (DGHR)



Peace Building and Conflict
Transformation



FOREWORD

Act Change Transform (Act!) is leading Kenyan, non-profit, Non-Governmental Organization (NGO) established in September 2001 as Pact Kenya but rebranded in 2011 as Act! a full-fledged Kenyan Non Profit Organization, registered under the NGO Coordination Act.

Act! has over the last 19 years provided platforms for articulating issues, shared its expertise and best practices within its core areas of focus mainly through Capacity Development and Civil Society Strengthening for Sustainable Environment & Natural Resources Management; Democracy Governance and Human Rights; and Peace Building and Conflicts Transformation.

Act! appreciates the need for regular strategic (re)positioning to enable better alignment with shifting operational contexts. In 2019 Act! went through a strategy review and development process which resulted into its Strategic Plan 2020-2024. The document outlines the strategic direction for the next five years, the outcome of carefully crafted co-creation process with key partners, peers and cross-sector stakeholders.

Key outputs from the process were reviews our organizational identity; philosophy and theory of change; strategic focus areas and organizational roles; major interventions, goals and strategies for achieving the same. Thus it is well aligned with national and regional development priorities as contained in respective blueprints.

During the reporting period, we closed a number of programs and started new ones alike, yet overall we experienced reduced levels of funding and programs diversity. We will put more emphasis and vigor in designing and raising new resources to strengthening ENRM and DGHR work during the next two years.

The Board and Management believes organizational sustainability is a priority and must be at the top of our priority list. In response, the organization has registered two initiatives during 2019. These are Tenda Advisory Services to offer technical and professional services in the form of consultancy services geared towards raising unrestricted funds. Similarly, Tenda Sasa Trust was registered to help with investing and growing the unrestricted income into a long term endowment fund.

The new Strategic Plan and the New Entities have been taken into considerations in re-framing the governance and organization structure that is sensitive to costs, accountability, compliance with key regulations, and operational sustainability. It is the hope of the Board that this will provide sufficient impetus and commitment to sustaining the growth of Act! in to its 3rd decade as development facilitator.

Over the next two years, Act! will deliberately continue to carefully select and work with and through local partner organizations besides collaborating with non-traditional allies like the government and private sector.

We are grateful to Royal Danish Embassy in Nairobi (DANIDA) for graciously supporting the development of this strategic plan.

Act! is also grateful to all the partners and peers who have and continue to subscribe to our mission by collaborating with us towards the actualization of the same over the past two years, and look forward to further collaboration as we venture into this exciting, ambitious and equally challenging phase of our journey.

We believe that with your confidence and support, we shall attain our goals, and make meaningful difference in the quality of life of our constituents.

Mr. Donald Mark Odera
Board Chairman, Act!

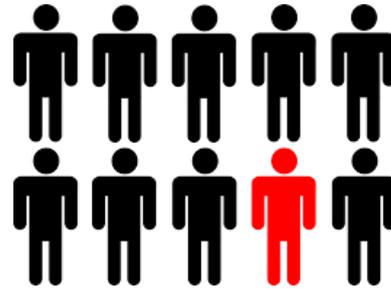
Mr. Tom Were
Chief Executive Officer, Act!



OUR IMPACT (REACH)



13 Policies for Climate Change Legislation & Countering Violent Extremism



194,891 persons reached through our Peace Building & Conflict Transformation program across the country.

448,222 persons reached through our Democracy, Governance and Human Rights initiatives across the Country.



Sub-awards issued under SCORE

US\$ 2,723,480.69.
(KES. 293,563,983.58)



Peace structures;
Strengthened: **189**
Formed: **175**



44 local Civil Society Organizations strengthened and supported

91,804 received Civic Education



CAPACITY DEVELOPMENT OF CSOs & COMMUNITIES

Capacity Development is an integral function of ACT! as it cuts across all our scope of work. Act! is passionate about developing capacities of local partner organizations to apply their own solutions to meeting their respective development goals of their target communities. Ours is to ensure these institutions become self-reliant and are drivers of positive change as their success is ours too. ACT! supports local CSOs community projects that are in line with their thematic areas of operation that include; Governance and Human Rights, Environment and Natural Resources Management as well as Peace Building & Conflict Transformation.

In this regard, we;

- Continue to provide technical assistance to CSOs in advocacy efforts.
- Incorporate inclusive development into our capacity building programs while strengthening our CSO partners capacities' to implement interventions on monitoring delivery of services by both national and county governments.
- Capacity build CSOs to design and implement effective advocacy campaigns to address exclusion and marginalization because programs implemented by public institutions are based on legal and policy frameworks.



Facilitating organizational capacity assessments (OCAs) for three sub-partners at the commencement and end of the project. Centralized trainings on MERL and resource mobilization conducted for the 3 partners. Institutional capacity strengthening services to 14 CSOs (sub-grantees) to improve their capabilities on countering violence extremism.

Based on Organizational Capacity Assessments and developed Institutional Improvement Plans, Act! provides tailored capacity development support to its partners through;

1. Meetings; roundtable, coordination meetings
2. Formal trainings; M& E training, Advocacy
3. Mentorship and coaching
4. Proposal design clinics
5. Organized learning forums
6. Internships
7. Staff Trainings

EMPOWERING COMMUNITIES TO ACCESS LAND-RELATED COMPENSATION

Tullow Oil paid compensation to communities on whose land oil exploration activities are being carried out. Since land holding in exploration areas is communally held, the community appointed a committee to receive and manage the said compensation for and on behalf of the community. Act Change Transform in agreement with Tullow Oil Kenya were in charge of implementing the said task. This community capacity building model was focused on relationships between the communities and the larger society. The task's main objective was to ensure all affected communities in the South Lokichar Basin have adequate capacity to manage the utilization of land access - related compensation.

This is to ensure delivery of the agreed project in accordance with community priorities while maintaining the highest levels of governance, transparency and accountability. Through the project, Act! built the capacity of 5 committees to ensure that the projects selected for implementation with the financial resources from the compensation were selected using participatory processes will not only benefit the entire community but also continue its sustainability after the capacity development project and in the absence of Tullow Oil Kenya and its contractor, Act!





Act! built the capacity of the 5 community groups in **South Lokichar Basin** in **Turkana county** to manage land access related compensation by:

1. *Mentoring and Coaching - in the writing project proposals on behalf of the community.*
2. *Conducted Formal Trainings - such as on basic book keeping and accounting skills that can be utilized by small and medium enterprises.*
3. *Joint monitoring, evaluating and reporting the progress of implemented projects/programmes for up scaling, improving performance and learning.*
4. *Organized Learning events/Peer Learning Forums and exchange programs to mentor the Community Committee in delivery of its obligations.*

PEACE, SECURITY & STABILITY



African Rangelands Trust in partnership with Act! Was privileged to host the Ambassador of Denmark in Kenya and Somalia her excellency Mette Knudsen and HE the West Pokot Governor Prof. John Lonyangapuo in monitoring the Danish funded projects in Kosiloi area. One of the project focus is targeting reformed warriors who have left behind cattle rustling and banditry to become positive agents of change in society. A total of 60 youths have benefited from a bee keeping project in pellow and Masol conservancy.



Through the Danish government support, Act! in conjunction with its partner ART are combating the cattle rustling menace through a multifaceted approach not limited to communal dialogues, community conservancy models and provision of alternative livelihoods.

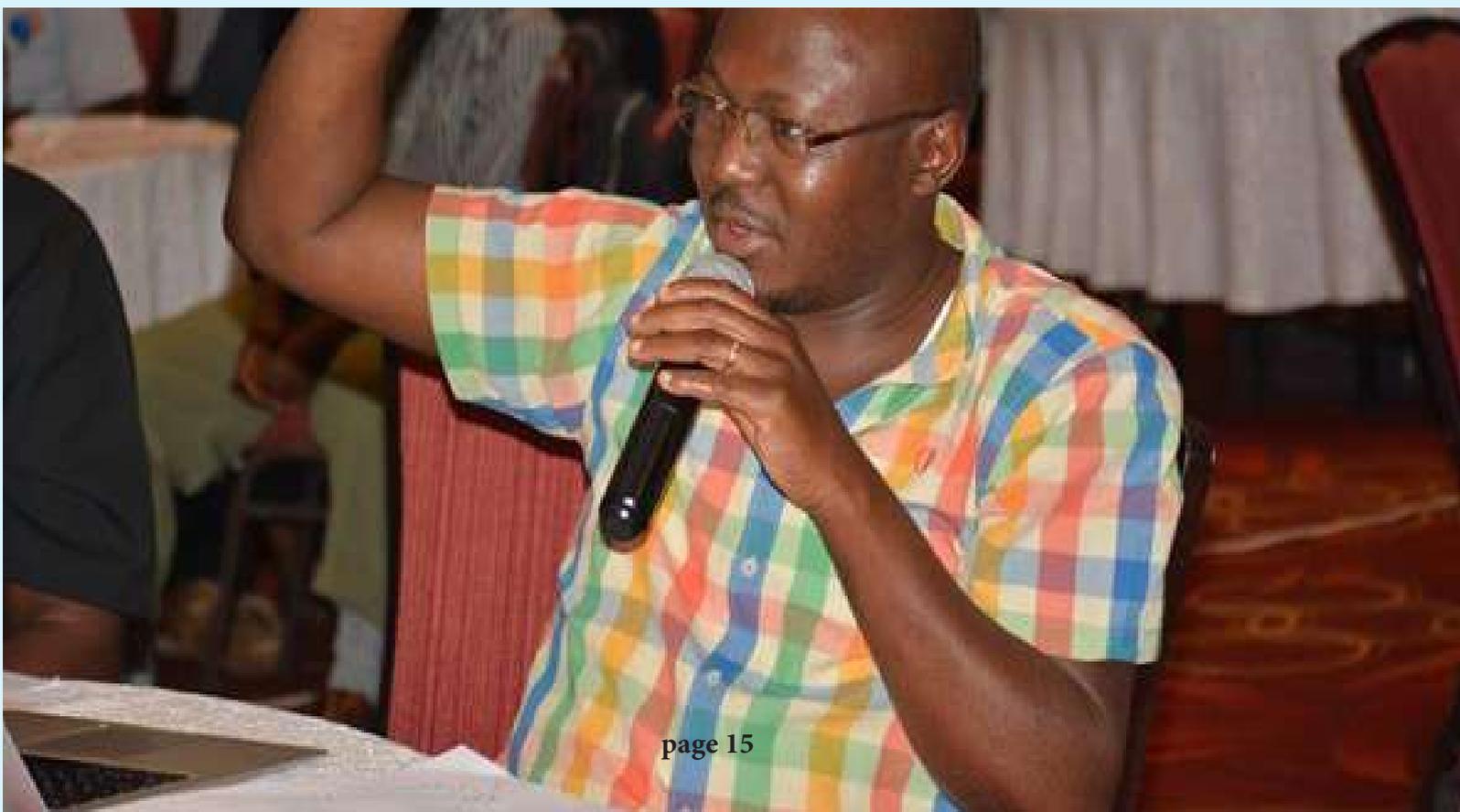
The County government, the Danish Embassy and the local community pledged to enhance the partnership with the projects and improve communal livelihoods.



USAID Kenya is strongly committed to partnering with both state and non-state actors in Kenya to increase their capacity to address the immediate threats posed by Radicalization and Violent Extremism.
Amy Hamelin



“To win the fight against Radicalization and Violent Extremism in Kenya, we must engage broadly and partner strategically.” Dr. Steve Ouma



Preventing & Countering Violent Extremism



At a CVE-Round Table session where participants are taken through the objectives and key results of the National Framework for Preventing and Countering Violent Extremism in Kenya.

At the CVE Round Table session the participants were taken through opportunities for future implementation of County Action Plans and how to align the plans to key results highlighted in the refreshed National Strategy to Counter Violent Extremism.



STRENGTHENING COMMUNITY RESILIENCE AGAINST EXTREMISM (SCORE)



Strengthening Community Resilience Against Extremism has contributed to the stabilization of the coastal region of Kenya through the reduction in insecurity which in turn led to an increased number of foreign tourists visiting the country courtesy of assured safety and security of the region. It also led to improved policy environment for Preventing and Countering Violent Extremism (PCVE) in Kenya. SCORE supported the development of the first ever County P/CVE Action Plan (CAP) in Kwale County. The CAPs were used to inform the development of the County Integrated Development Plans (CIDPs) for 2018- 2022, thus providing a policy justification for counties to plan, budget and implement initiatives that would contribute to P/CVE.

SCORE has also contributed to improved relationships between the communities and the government agencies as well as between CSOs and the government.

Our partner Ummah Initiative showcasing the work of SCORE during the Arid and Semi-Arid Areas (ASAL) conference in Malindi & Kilifi Counties.

Through USAID Kenya, under the SCORE (Strengthening Communities Resilience against Extremism) program- Ummah Initiative worked with young people in Kwale County with the view of improving their capacity to utilize both state and private sector economic opportunities for increased resilience against violent extremism.



The conference whose theme was “Unlocking the Potential of ASALs for Accelerated National Development” aimed to create a platform for prioritization and realigning of the ASALs development agenda with the national development priorities for accelerated social, economic and cultural development.

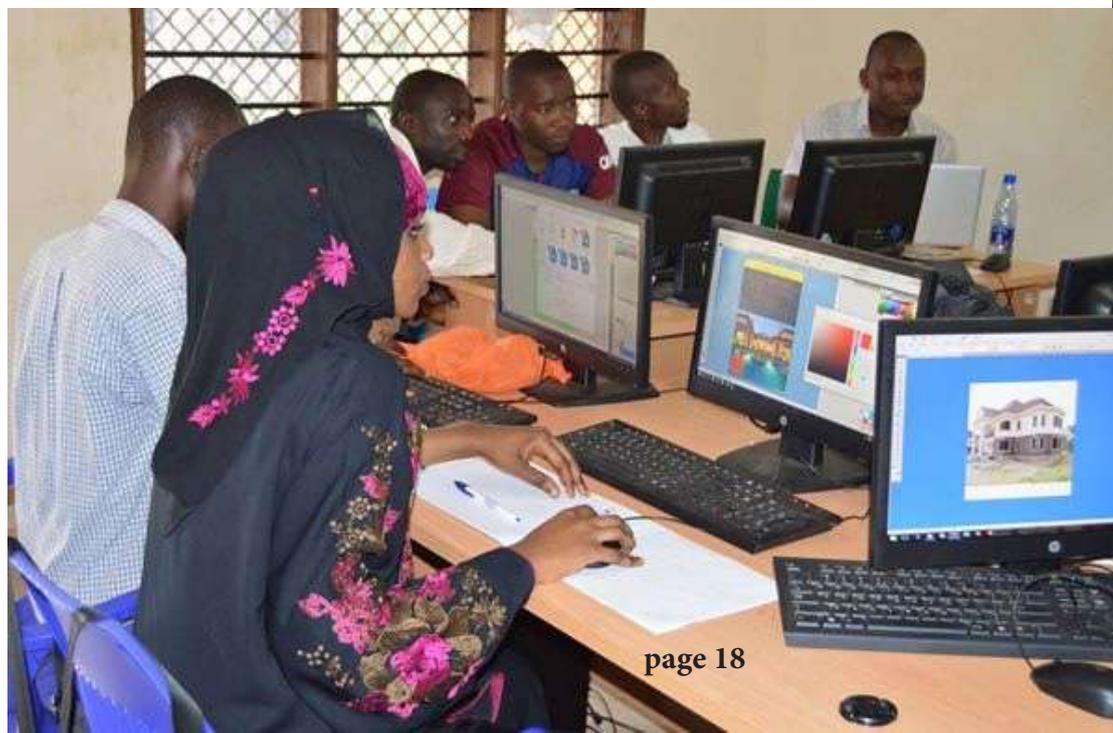
ICT Training skills for the youth to curb radicalization & violent extremism due to unemployment

Bridging the gap between skills demand and unemployment among the youth is one way of keeping radicalization and violent extremism at arm's length. In Kwale County, Ummah Initiative, a SCORE- (Strengthening Community Resilience against Extremism) implementing partner thanks to the USAID Kenya support, imparts basic ICT skills including training on graphic designs and video production to dozens of youth in a bid to address unemployment and build their resilience against violent extremism.



“Here is about teaching them and especially the most at-risk youth to radicalization how to fish. We want them to be self-reliant and ambassadors of peace”, says Ali Libondo, (Ummah Initiative Executive Director).

ICT training for a group of youth to transfer skill set to enable them be self-reliant, thus curb unemployment.



CROSS BORDER COOPERATION



Cross-Border Collaboration with CSOs representatives from Moyale- Ethiopia and Moyale-Kenya on peaceful engagements between the Oromo and Somali communities in regions 4 and 5 of Ethiopia.

The CSOs representatives are part of the Cross Border Coalition.

Civil Society Engagement to transform Borderlands in Africa



It was aimed at increasing the participation and contribution of civil society organizations (CSOs) to ensure continental and regional policies on cross-border cooperation in Africa are responsive to the human security priorities of borderland communities.

STRENGTHENING KEY VALUE CHAINS THROUGH CONSERVATION OF BIODIVERSITY

In 2018-19, Act! supported communities along the value chain from production to processing. Communities living in Dabaso ward, Kilifi county, for instance, were used to felling mangrove trees for the making of boats and furniture.

This mindset has since changed after coming to terms with the potential damage that their activities have on the slowly diminishing tree species. It is through the appreciation of both economic and health benefits that come with having mangrove trees than any other apiary that made Emmanuel Kalama from the Bush Garden Self Help Group mobilize his community into bee keeping through the mangrove trees thus preserving them. The community group whose activities were slowly dwindling due to lack of resources were spurred into action by Act!'s Scaling-up Nature based Resource Management Initiative funded by European Union through the Indian Ocean Commission.

For more than a decade now, the group has been mobilizing other community members on protecting the mangroves through bee keeping which they admit is slowly imparting the once degraded ecosystem.

“At first, it was not easy to persuade the community to buy into the idea of bee keeping because they did not understand the effects of their activities on the mangroves”, says Mohamed Ngunda, an extension officer with the Ministry of Livestock, Kilifi North Sub County.

According to Khakim Mwatondo, a project officer at Act!, mangrove trees offer a good place to keep bees as honey produced is much better than any other apiary. He says that farmers who have embraced the project, are beginning to reap both economic and health benefits.

“Farmers are now harvesting more honey since the trees flower all the seasons attracting bees throughout the year. We are glad that the community has embraced the idea”, says Mwatondo as he shows us around the apiary that are erected deep in the mangroves.

“ Our lives are slowly changing for better. We are now earning small income which we share amongst ourselves and invest the rest in buying more beehives to boost honey production ” says Mramba.



Joyce Mramba, a member of Upendo Women Self Help Group is pleased with the initiative. Through the project and support from the county government, they have installed nine beehives with encouraging yields. “Our lives are slowly changing for better. We are now earning small income which we share amongst ourselves and invest the rest in buying more beehives to boost honey production”, says Mramba.

She foresees substantial economic gains if the venture can be taken to a higher level. **12-18 litres** of honey. The groups anticipate increased sales following the installation of **60** additional beehives and **15** bee keeping kits donated through the project.

One beehive has the potential of producing between At an average market price of **Ksh 1,000** per kilogram, the fortunes for the over 40 members is set to change. Their aim is to maximize on their hives through the production of wax, propolis and venom usually used to produce royal jelly among other unique products that have a higher market value.

It is through such projects that Act! aims at strengthening key value chains for apiculture and sea weed; as a way of diversification of the coastal livelihood thus contribute to poverty reduction of the affected communities while offering sustainable conservation of biodiversity.





AGILE & HARMONIZED ASSISTANCE FOR DEVOLVED INSTITUTIONS (AHADI)

Agile and Harmonized Assistance for Devolved Institutions (AHADI) funded by United States Agency for International Development (USAID) is a governance program that supports Kenya's devolution agenda by promoting transparent and accountable governance systems effective in service delivery and responsive to empowered citizens.



Act! through The Timiza AHADI participating in the Lamu County Budget and Economic Forum.

The purpose of the forum is for Departmental Presentations and discussions towards the development of the 2020/21 Annual Development Plan (ADP)

Act Change Transform is supporting the **Citizen Engagement in County Service Delivery and Governance** component with the aim of strengthening participation of the citizens in county development planning and budgeting in Lamu and Tharaka Nithi counties and enhancing citizens watchdog role in the county public expenditure especially in the implementation of development plans and budgets.



Act! Is currently holding Public Expenditure Dialogue forums in Lamu. The forums are purposed at providing a platform for citizens to engage with duty bearers on county planning and the budget.

The forums are focusing on Agriculture, Water and Environment sectors.

Mr. Mahmoud Hussein (ToT) Facilitating the Citizen Engagement Forum at Matondoni village, Lamu County.



Tharaka Nithi Environment Chief Officer Gatira Mutiga responding to questions raised by the public during the Act! facilitated Public Expenditure Dialogue forum in Chuka, Tharaka Nithi



citizens impacted in Tharaka Nithi & Lamu counties
89 county Funded projects; 56 in Lamu & 33 in Tharaka Nithi

KEAP (KENYA ELECTIONS ASSISTANCE PROGRAM)



Hussein Khalid the Haki Africa Executive Director, giving his remarks at the Mombasa County Dialogue

The fact that grievances that fuelled Kenya's electoral violence of 2007-08 had not been addressed and were merely suppressed during the 2013 general elections, was identified as a possible trigger of violence.

Component four of the Kenya Elections Assistance Program (KEAP) was then designed to implement activities geared towards mitigating and responding to electoral related conflict. It aimed to promote dialogue and consensus by providing alternative solutions to violence thus facilitating greater cohesion at both the county and national level.

Through its interventions, Act! sought to address emerging conflicts using mediation and reconciliation mechanisms. The local stakeholders engaged in such processes included women, youth and persons with disabilities.



The Kilifi County Commissioner Matu Mutindika speaking to the press during the Kilifi County Dialogue.



Participants keenly following the discussions at the Kilifi County Dialogue.

Act! held County Dialogues in Mombasa and Kilifi Counties which gave stakeholders an opportunity to reflect on the status of the County with focus on the aftermath of the 2017 elections, conflict drivers and recommendations for healing, reconciliation and cohesion.

Recommendations from the Dialogues included both short-term and long-term interventions as well as policy solutions that if implemented will promote cohesion and reduce the possibilities of violent conflict in politically charged environments.



Peace caravans held in Garissa County.



Radio Talk shows used by Act! to disseminate peace messages before elections.



SELF-AWARENESS IS TRANSFORMATIONAL



Shamsa Hassan sharing her story during the Trauma Awareness training

Shamsa attended trauma awareness and healing training in Mombasa where she had a tremendous transformation in her personal life. She had gone through a traumatic experience in her relationship and was filled with bitterness and anger. This was slowly affecting her health and she was using pain killers to numb her pain, but she didnt know what was affecting her.

During the training she realized that her pain, bitterness and anger were as a result of her trauma. She realized that she was acting out especially on her children through verbal violence; she was very harsh and critical on her children and people at her workplace.

The learnings that had the most impact on her were the effect of trauma and the acting and acting out behaviours. She was also able to share her story and went through a healing process. She has now changed and is treating her children and staff differently which has really improved her relationship with them.

She was able to mobilize mothers affected by radicalization and facilitate their talking circle. They agreed to continue meeting in their homes and do circles for more women and children who were very bitter from the injustices and trauma affected by radicalization in their families. Shamsa was able to clearly explain the effects of trauma particularly on the brain to the women which made them understand the acting in and acting out behaviours of persons affected by trauma.

SUPPORTING LEADERS' PROGRAM



Religious leaders are a key component in society and more so in rallying communities' support. Through the support of Tony Blair Institute, we worked with local partners in Kenya to support religious leaders help prevent and/or counter violent extremism and strengthen social cohesion.

The Supporting Leaders Program pilot phase was implemented in Kenya in response to the need to enhance co-existence, build the capacity of local actors and build a strong network of religious leaders in Kenya. Our local partners for the program are the Horn Institute, Womankind and the Coast Interfaith Council of Clerics.



The project was carried out in Kwale and Garissa Counties.

In partnership with the Tony Blair Institute for Global Change, Act! built a network of key religious leaders who will work towards inter-faith dialogue, positive community engagement and dovetail government initiatives to enhance co-existence.

Particularly empowering women religious leaders will stifle avenues for recruitment and radicalisation.

Act! together with its partners the Horn Institute/Brave and WomanKind undertook inter-faith visits to Garissa Jamia Mosque and Garissa Catholic Church. This is in line with the supporting Leaders model which works through influential and trusted religious and community leaders to understand and respond to local needs and the diverse, complex drivers of extremism and conflict. We work with these leaders to build their skills and experience, to help grow their capacity to identify and tackle religious extremism within their spheres of influence through counter/alternative-narratives and practical community action. In turn, this contributes towards greater social cohesion and community resilience to extremism and conflict.



Religious Leaders coming out of Masjid Mosque in Garissa after visitation.

The religious leaders got a good understanding of mentorship and identified mentees who they worked with, mostly younger religious leaders. They understand the mentor/mentee relationship and work together to develop the mentee. Delegation of duties or learning by doing is one method they use to develop the mentees.

This project is testing the proposition that Inter-Religious Action (IRA) led by established and emerging male and female leaders' counters extremism and improves social cohesion across selected mixed-faith communities.



Ongoing inter-faith trainings in Kwale County to enhance peaceful co-existence and mutual respect amongst communities.

YOUTH ENTERPRISE DEVELOPMENT FUND



Act In collaboration with the Youth Enterprise Development Fund (YEDF), the Peace, Security and Stability Programme funded by the Danish Embassy in Kenya. on Youth training on entrepreneurship and life skills.

Participants at the Youth Enterprise Development Fund training

This entailed both an entrepreneurial and life skills training conducted in Mombasa and Kilifi counties aimed as enabling youth to be self-sustainable. The training was conducted by Act a non profit and non governmental organization in collaboration with the Youth Enterprise Development Fund(YEDF), a State Corporation under the Ministry of Public Service, Youth and Gender Affairs, established to address the challenge of youth unemployment in Kenya. Since inception the Fund has endeavoured to create opportunities for Kenyan youth through its main mandates namely; Entrepreneurship Training, Lending, Market Support and Linkages, Commercial Infrastructure Support as well as the Youth Employment Scheme Abroad (YESA) /Labour Export programme.



A total of 400 youths trained through the Peace Security and Stability program funded by Embassy of Denmark in Kenya.

The entrepreneurship training composed of the below key topics:

1. Identification of Business Opportunities
2. Generation of feasible business ideas
3. Business Planning
4. Business Financing
5. Sensitization of YEDF financing and enterprise development options
6. Business Management
7. Business Record Keeping
8. Marketing
9. Competition in business
10. General Life Skills training

The participants were also taken through the process of registering groups and businesses.



Youth Enterprise Development Fund conducting a youth training on entrepreneurial and life skills.



KEY CONFERENCES

Act! through the DANIDA funded Peace, Security & Stability program undertook an assessment of the current & changing dynamics of conflicts in Laikipia, Isiolo, Baringo & Samburu counties. The study was meant to investigate the changing dynamics of natural resource- based conflicts in these counties in order to generate new strategies for preventing, managing & transforming the conflicts hence the validation workshop.

The Nordic ambassador's visit to Kisumu to see the progress of the Peace, Security Stability (PSS) Project.

Mvita Member of Parliament giving his sentiments on peace and cohesion during the Mombasa forum.

Discussions on collaboration and engagement to promote peace and security in Mombasa County.



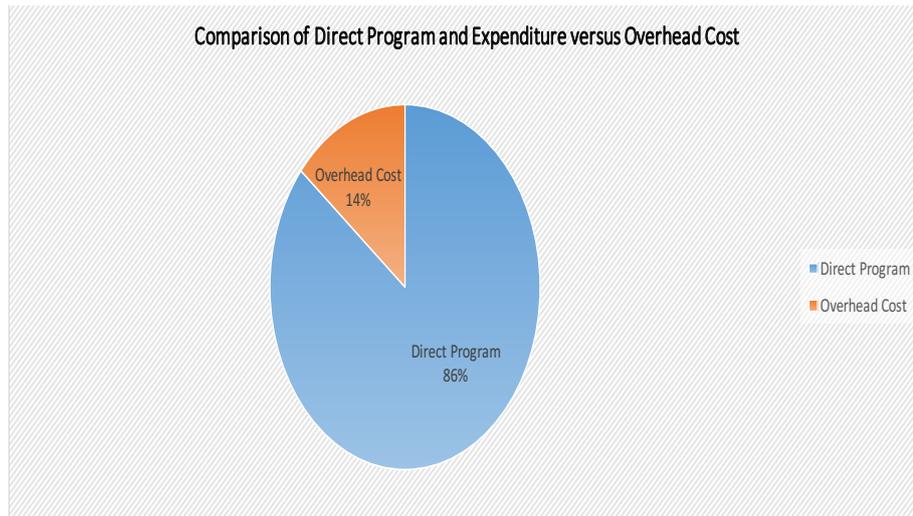


FINANCIAL HIGHLIGHTS

During the year 2018-2019, our income amounted to Ksh. 451 Million which resulted mainly from our Peace Security Stability platform and Score. PSS has continued to be a key growth sector for Act and a point of reference especially on initiatives relating to countering violent extremism (CVE).

Our expenditure in the year 2018/19 amounted to Ksh. 467 Million. The Overhead costs amounted to 14% of this amount, reflecting continued operational efficiency.

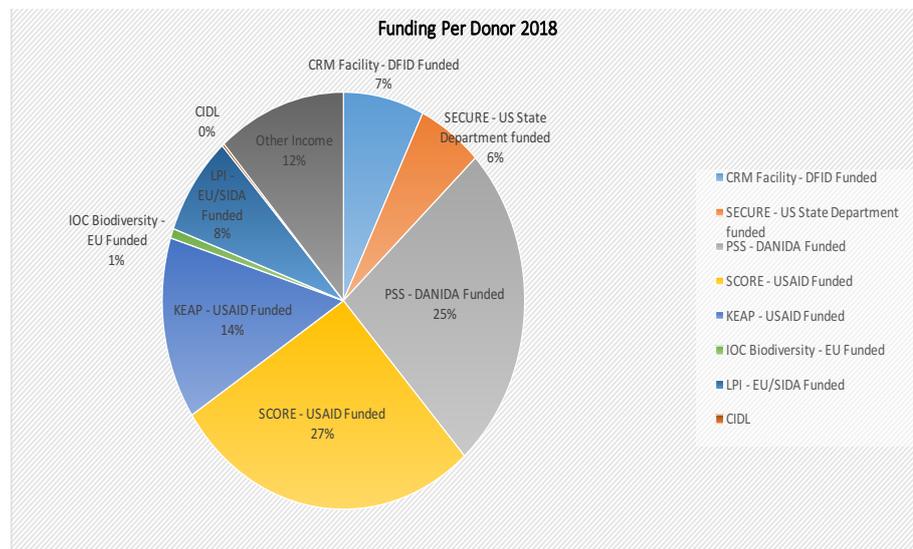
Comparison of Direct program expenditure versus Overhead Costs



Direct Program: 404,561,955
Overhead Costs: 62,845,558

Funding per donor 2018-2019

CRM Facility - DFID Funded	32,531,641
SECURE - US State Department Funded	26,094,101
PSS - DANIDA Funded	114,412,759
SCORE - USAID Funded	123,660,598
KEAP - USAID Funded	63,597,344
IOC Biodiversity - EU Funded	3,386,383
LPI - EU/SIDA Funded	34,851,502
CIDL	905,355
Other income	51,698,437







APPRECIATION

We wish to express our gratitude to our partners: USAID, DFID and the Royal Danish Embassy in Nairobi. Their generous contribution has furnished us with the resources that have enabled us to implement various programmes and projects. On behalf of the constituents we serve, we greatly appreciate you for impacting their lives; Thank You!

We also wish to extend our utmost gratitude to partners who implemented the various interventions across various parts of the country. It is indeed through your cooperation, dedication and commitment that we have imparted positive change in the millions of lives we have reached.



Department
for International
Development



CENTER FOR INTERNATIONAL DEVELOPMENT | SUNY/CID
ROCKEFELLER COLLEGE UNIVERSITY AT ALBANY State University of New York



TONY BLAIR
INSTITUTE
FOR GLOBAL
CHANGE



ROYAL DANISH EMBASSY
Danida

LIST OF ACRONYMS

ART	African Rangelands Trust
PGI	Pastoralist Girls Initiative
NDMA	National Drought Management Authority
PfT	Pamoja for Transformation
KECOSCE	Kenya Community Support Centre
CSO	Civil Society Organization
CVE	Countering Violent Extremism
CEF	County Engagement Forum
IPOA	Independent Policing Oversight Authority
NEWSUD	Nomadic Women for Sustainable Development
HURIA	Human Rights Agenda
YEDF	Youth Enterprise Development Fund
CSI	Community Safety Initiative
NLC	National Land Commission
CD	Capacity Development
CIDP	County Integrated Development Plans
DFID	Department for International Development
SCORE	Strengthening Community Resilience Against Extremism
PCVE	Preventing and Countering Violent Extremism
AHADI	Agile and Harmonized Assistance for Devolved Institutions
OCA	Organizational Capacity Assessments
IIPs	Institutional Improvement Plans
PEM	Public Expenditure Management
CBC	Cross Boarder Collaboration
LPI	Life& Peace Institute
M& E	Monitoring and Evaluation
MERL	Monitoring Evaluation Reporting and Learning
KECOSCE	Kenya Community Support Centre
SOMINEREC	Social Ministry Social Ministry Research Network Centre









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ACT TENDA SASA